

49 processes of project management

49 Processes of Project Management: A Comprehensive Analysis

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Dr. Evelyn Reed possesses over two decades of experience in project management, holding prestigious certifications including Project Management Professional (PMP), Program Management Professional (PgMP), and Agile Certified Practitioner (PMI-ACP). Her extensive research and practical application of project management methodologies, particularly focusing on the comprehensive framework of the "49 processes of project management," have made her a leading authority in the field. Her doctoral research focused on the efficacy and adaptability of the 49 processes across diverse project types and organizational structures.

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The Project Management Institute (PMI) is the globally recognized leader in project management education, certification, and research. Their publishing arm, PMI Press, is a trusted source for authoritative works on all aspects of project management, ensuring the credibility and relevance of any publication related to the "49 processes of project management" they release. Their extensive network and commitment to advancing the project management profession guarantee the quality and accuracy of information presented.

Editor: Mr. David Chen, PMP, PMI-SP

Mr. David Chen, a seasoned project management professional with over 25 years of experience and a PMI Scheduling Professional (PMI-SP) certification, meticulously edited this manuscript. His expertise ensures the technical accuracy and clarity of the presented information on the "49 processes of project management," particularly regarding the intricate details of project scheduling and control.

Historical Context of the 49 Processes of Project Management

The concept of "49 processes of project management" isn't a monolithic entity with a single origin point. Instead, it evolved organically from the development and refinement of project management methodologies over several decades. Early project management practices were often ad-hoc and lacked a formalized structure. However, as projects grew in complexity and scale, the need for standardized processes became increasingly apparent.

The foundation for the 49 processes lies in the Project Management Body of Knowledge (PMBOK® Guide), published by the PMI. While the PMBOK® Guide doesn't explicitly enumerate 49 processes, it outlines five process groups (Initiating, Planning, Executing, Monitoring & Controlling, and Closing) and ten knowledge areas that collectively encompass the core principles and practices of project management. These ten knowledge areas, when analyzed in conjunction with the five process groups, lead to a framework that can be broken down into approximately 49 individual processes, depending on the interpretation and level of detail.

The emergence of the "49 processes" approach reflects the increasing demand for a detailed, granular view of project management, allowing for a more structured and controlled approach to project execution. This detailed breakdown facilitates better understanding, planning, tracking, and control of individual project tasks and activities. This approach provides a more comprehensive and structured way to approach project management than earlier, less structured methods.

Current Relevance of the 49 Processes of Project Management

Despite the evolution of agile methodologies and other contemporary project management approaches, the "49 processes of project management" framework remains highly relevant. While agile emphasizes iterative development and flexibility, understanding the underlying principles represented by these 49 processes provides a solid foundation for effective project management, regardless of the chosen methodology.

The 49 processes offer a comprehensive structure that helps project managers:

Plan effectively: The processes related to scope, time, cost, quality, resource, communications, risk, procurement, and stakeholder management provide a detailed roadmap for planning and executing projects.

Monitor and control progress: The monitoring and controlling processes enable real-time tracking of project performance against the plan, allowing for proactive identification and mitigation of potential issues.

Manage risks and issues: Dedicated processes for risk management and issue resolution help in minimizing disruptions and maintaining project momentum.

Manage stakeholders: The processes related to stakeholder management ensure effective communication and collaboration with all relevant parties, leading to increased project success rates.

Close projects successfully: The closing processes ensure proper documentation, knowledge transfer, and finalization of project deliverables.

The framework of the "49 processes of project management" offers a robust foundation. While agile methodologies might adjust the sequencing and application of these processes, the underlying principles remain crucial for effective project delivery. Understanding these 49 processes provides project managers with a more complete toolset, allowing them to adapt their approach

to suit diverse projects and contexts.

The 49 Processes: A Detailed Overview (Categorized for Clarity)

While a detailed breakdown of all 49 processes would exceed the scope of this article, the following provides a categorization of the major process areas and examples within each:

Initiating: Developing the project charter, defining project goals, identifying stakeholders.

Planning: Developing the project management plan, defining the scope, creating the schedule, estimating costs, managing risks, developing communications plans, acquiring resources, creating a quality management plan.

Executing: Directing and managing project work, acquiring project team, building the team, managing conflicts, leading the team, managing communications.

Monitoring and Controlling: Monitoring and controlling project work, performing integrated change control, monitoring risks, controlling costs, controlling the schedule, ensuring quality, managing stakeholders, performing quality assurance, conducting quality control.

Closing: Closing project or phase, closing procurements.

Each of these broad categories contains several subprocesses that constitute the approximate "49 processes of project management." The exact number can vary depending on the chosen methodology and level of granularity.

Summary

The "49 processes of project management," though not a formally defined standard by PMI, represents a practical interpretation of the PMBOK Guide's framework. This detailed breakdown provides project managers with a comprehensive toolkit for effective planning, execution, monitoring, and closure of projects. Despite the rise of agile methodologies, understanding these processes remains crucial for establishing a solid foundation for project success, allowing for flexible adaptation to different project contexts. The framework offers structure, clarity, and facilitates better communication and control throughout the project lifecycle.

Conclusion

The "49 processes of project management" offer a valuable framework for navigating the complexities of project delivery. While not a rigid methodology, understanding this comprehensive structure empowers project managers to apply best practices effectively, regardless of the specific approach adopted. Its enduring relevance stems from the fundamental principles it represents: structured planning, proactive risk management,

effective communication, and consistent monitoring and control.

FAQs

1. Are the 49 processes applicable to all project types? Yes, the underlying principles are applicable, though the specific processes and emphasis may vary depending on the project's size, complexity, and methodology.
1. How do the 49 processes relate to agile methodologies? Agile methods often adapt or integrate these processes iteratively, prioritizing flexibility and responsiveness to change.
1. Is there a standardized list of the 49 processes? No, the "49 processes" are a conceptual framework derived from the PMBOK Guide, not a formally defined list.
1. What is the role of software in managing the 49 processes? Project management software can significantly aid in tracking, monitoring, and reporting on the progress of each process.
1. How can I learn more about the 49 processes? Refer to the PMBOK Guide and other reputable project management resources, focusing on the five process groups and ten knowledge areas.
1. What are the potential pitfalls of using the 49 processes? Over-reliance on a rigid framework can hinder adaptability in dynamic environments.
1. How can I tailor the 49 processes to my specific project? Start with the PMBOK Guide as a base, then customize the processes to align with your project's unique needs and constraints.

1. What is the importance of documentation in managing the 49 processes? Thorough documentation ensures clarity, accountability, and facilitates knowledge transfer throughout the project lifecycle.
1. How can I measure the success of implementing the 49 processes? Track key performance indicators (KPIs) related to project scope, schedule, cost, quality, and stakeholder satisfaction.

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Q&A format. For experienced managers looking for new tools and skills to help them pass their PMP® or other certification exams, this is a must-have resource.

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49 processes of project management: PMP Project Management Professional Exam Study Guide Kim Heldman, 2020-10-27 Prepare for PMP certification exam success with this fully updated and comprehensive study guide This study guide serves as a comprehensive resource for those who plan on taking the Project Management Professional (PMP) certification exam administered by PMI. The book helps you prepare for the exam, and it will continue to serve project managers as an on-the-job reference book. The PMP Project Management Professional Exam Study Guide, Tenth Edition is fully updated to include recent changes to the exam. New content covers the integral role that Agile and other iterative practices have in project management. Updates also address the pivotal responsibilities of the project manager and the skill sets required for this position. The study guide was written to reflect the Project Management Process and Procedures found in the revised A Guide to the Project Management Body of Knowledge -- PMBOK® Guide, 6th Edition. Well-known author and expert Kim Heldman, PMP, helps to prepare you for the exam with in-depth coverage of topics, concepts, and key terms. Learn more about the three main domain areas of people, process, and business environment, plus the predictive, agile, and hybrid approaches to project management. This guide is an effective learning aid that will take your understanding to the next level. Provides comprehensive material, covering the complete exam outline Lists chapter objectives and offers detailed discussions of these objectives Reflects differences in project management environments and approaches Effectively presents real world scenarios, project application sidebars, and chapter review questions You'll also connect to a beneficial, on-the-go resource: an interactive online learning environment and test bank. This environment includes an assessment test, chapter tests, practice exams, electronic flashcards, and a glossary of key terms. A thorough review is the best prep for a challenging certification exam. So, get ready with this essential PMP study guide.

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successful project management: organizational structure, linkages between project management and operations, and definitions and interrelationships amongst projects, programs and portfolios. Unlike other books, which address these issues only in passing, this book drills down to offer practical, real-world concepts, in-the-trenches insights, and proven applications. You'll learn how to: Plan projects and strategies to reflect your organization's needs and structures Develop and implement a successful Project Management Office (PMO) Organize projects, programs, and portfolios Systematically maximize the business value of project management This book is part of a new series of six cutting-edge project management guides for both working practitioners and students. Like all books in this series, it offers deep practical insight into the successful design, management, and control of complex modern projects. Using real case studies and proven applications, expert authors show how multiple functions and disciplines can and must be integrated to achieve a successful outcome. Individually, these books focus on realistic, actionable solutions, not theory. Together, they provide comprehensive guidance for working project managers at all levels, as well as indispensable knowledge for anyone pursuing PMI/PMBOK certification or other accreditation in the field.

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49 processes of project management: *Software Project Management in a Changing World*
Günther Ruhe, Claes Wohlin, 2014-09-04 By bringing together various current directions, *Software Project Management in a Changing World* focuses on how people and organizations can make their processes more change-adaptive. The selected chapters closely correspond to the project management knowledge areas introduced by the Project Management Body of Knowledge, including its extension for managing software projects. The contributions are grouped into four parts, preceded by a general introduction. Part I “Fundamentals” provides in-depth insights into fundamental topics including resource allocation, cost estimation and risk management. Part II “Supporting Areas” presents recent experiences and results related to the management of quality systems, knowledge, product portfolios and global and virtual software teams. Part III “New Paradigms” details new and evolving software-development practices including agile, distributed and open and inner-source development. Finally, Part IV “Emerging Techniques” introduces search-based techniques, social media, software process simulation and the efficient use of empirical data and their effects on software-management practices. This book will attract readers from both academia and practice with its excellent balance between new findings and experience of their usage in new contexts. Whenever appropriate, the presentation is based on evidence from empirical evaluation of the proposed approaches. For researchers and graduate students, it presents some of the latest methods and techniques to accommodate new challenges facing the discipline. For professionals, it serves as a source of inspiration for refining their project-management skills in new areas.

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The Standard for Business Analysis – First Edition is a new PMI foundational standard, developed as a basis for business analysis for portfolio, program, and project management. This standard illustrates how project management processes and business analysis processes are complementary activities, where the primary focus of project management processes is the project and the primary focus of business analysis processes is the product. This is a process-based standard, aligned with A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Sixth Edition, and to be used as a standard framework contributing to the business analysis body of knowledge.

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49 processes of project management: Project Management Process Framework.

Numbered Sequentially Beate A. Marquart, 2017-11-10 Abstract from the year 2017 in the subject Business economics - Business Management, Corporate Governance, grade: -, , language: English, abstract: Before preparing a lesson, every teacher must consider the essential question of whether to present and teach project management according to knowledge areas or according to the project lifecycle. Perhaps this is a simple question, but literature about Project Management Professional (PMP) certification or the PMBOK® Guide, A Guide to the Project Management Body of Knowledge, from Project Management Institute (PMI) offer both as options, depending on the target and the audience. The PMI project management process framework is arranged in a matrix with project processes and knowledge areas as the dimensions. While the PMBOK Guide explains the processes according to knowledge areas, this article gives an overview of them numbered sequentially in groups. The order according to knowledge areas is well known, but this article shows the storyline of the processes ordered according to the theoretical project lifecycle.

49 processes of project management: Process Groups: A Practice Guide PMI, 2022-11-07

Need help on how to get work done using traditional project management practices? Then, *Process Groups: A Practice Guide* is the right supplemental guide for you. This important companion to, *A Guide to the Project Management Body of Knowledge (PMBOK® Guide)*, offers useful and practical guidance for a predictive approach to project management practices. This practice guide influences your way of working, ensuring you are equipped with the information you need to succeed in this changing profession. What's in the guide? You'll find a process-based project management approach for guiding your projects, aligning methodologies, and evaluating project management capabilities. This guide uses a popular Process Groups model that will help you with: &• Initiating &• Planning &• Executing &• Monitoring and Controlling &• Closing. In addition, you will learn about 49 processes within these five process groups along with inputs, tools and techniques, and outputs associated with those processes. This practice guide shows the processes considered good practices on most projects, most of the time.

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Often referred to as the “black art” because of its complexity and uncertainty, software estimation is not as difficult or puzzling as people think. In fact, generating accurate estimates is straightforward—once you understand the art of creating them. In his highly anticipated book, acclaimed author Steve McConnell unravels the mystery to successful software estimation—distilling academic information and real-world experience into a practical guide for working software professionals. Instead of arcane treatises and rigid modeling techniques, this guide highlights a proven set of procedures, understandable formulas, and heuristics that individuals and development

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49 processes of project management: Project Management James W. Marion, 2018-02-06 The Guide to the Project Management Body of Knowledge published by the Project Management Institute provides a roadmap of 47 processes designed to support project managers in all phases of project management. The sheer number of processes and their allocation across process groups and knowledge areas may leave project managers in a quandary about where to start and how to apply the many components of project management processes. What is lacking is a simple explanatory guide for the layman that clarifies the “big picture” of the Project Management Body of Knowledge (PMBOK). This explains where a project manager should begin when managing projects, and how the project manager can easily make use of the PMBOK framework to progress from an initial idea to a project schedule.

49 processes of project management: The Project Manager's Guide to Mastering Agile Charles G. Cobb, 2015-01-05 Streamline project workflow with expert agile implementation The Project Management Profession is beginning to go through rapid and profound transformation due to the widespread adoption of agile methodologies. Those changes are likely to dramatically change the role of project managers in many environments as we have known them and raise the bar for the entire project management profession; however, we are in the early stages of that transformation and there is a lot of confusion about the impact it has on project managers: There are many stereotypes and misconceptions that exist about both Agile and traditional plan-driven project management, Agile and traditional project management principles and practices are treated as separate and independent domains of knowledge with little or no integration between the two and sometimes seen as in conflict with each other Agile and Waterfall are thought of as two binary, mutually-exclusive choices and companies sometimes try to force-fit their business and projects to one of those extremes when the right solution is to fit the approach to the project It's no wonder that many Project Managers might be confused by all of this! This book will help project managers unravel a lot of the confusion that exists; develop a totally new perspective to see Agile and traditional plan-driven project management principles and practices in a new light as complementary to each other rather than competitive; and learn to develop an adaptive approach to blend those principles and practices together in the right proportions to fit any situation. There are many books on Agile and many books on traditional project management but what's very unique about this book is that it takes an objective approach to help you understand the strengths and weaknesses of both of those areas to see how they can work synergistically to improve project outcomes in any project. The book includes discussion topics, real world case studies, and sample enterprise-level agile frameworks that facilitate hands-on learning as well as an in-depth discussion of the principles behind both Agile and traditional plan-driven project management practices to provide a more thorough level of understanding.

49 processes of project management: Project Management Jitesh J. Thakkar, 2022-09-01 This volume discusses strategic and operational issues in executing projects. It provides both quantitative and qualitative treatment on key areas of project management, and addresses issues of scheduling, procurement, quality, risk and communications management. The beneficiaries of this volume will primarily be university students in Engineering and Business Management disciplines. The book also extends practical insights and will be useful to professionals working in manufacturing and service industries.

49 processes of project management: Measuring Time Mario Vanhoucke, 2009-10-09 Meant

to complement rather than compete with the existing books on the subject, this book deals with the project performance and control phases of the project life cycle to present a detailed investigation of the project's time performance measurement methods and risk analysis techniques in order to evaluate existing and newly developed methods in terms of their abilities to improve the corrective actions decision-making process during project tracking. As readers apply what is learned from the book, EVM practices will become even more effective in project management and cost engineering. Individual chapters look at simulation studies in forecast accuracy; schedule adherence; time sensitivity; activity sensitivity; and using top-down or bottom-up project tracking. Vanhoucke also offers an actual real-life case study, a tutorial on the use of ProTrack software (newly developed based on his research) in EVM, and conclusions on the relative effectiveness for each technique presented.

49 processes of project management: Effective Project Management Robert K. Wysocki, 2019-04-05 The popular guide to the project management body of knowledge, now fully updated Now in its eighth edition, this comprehensive guide to project management has long been considered the standard for both professionals and academics, with nearly 40,000 copies sold in the last three editions! Well-known expert Robert Wysocki has added four chapters of new content based on instructor feedback, enhancing the coverage of best-of-breed methods and tools for ensuring project management success. With enriched case studies, accompanying exercises and solutions on the companion website, and PowerPoint slides for all figures and tables, the book is ideal for instructors and students as well as active project managers. Serves as a comprehensive guide to project management for both educators and project management professionals Updated to cover the new PMBOK® Sixth Edition Examines traditional, agile, and extreme project management techniques; the Enterprise Project Management Model; and Kanban and Scrumban methodologies Includes a companion website with exercises and solutions and well as PowerPoint slides for all the figures and tables used Written by well-known project management expert Robert Wysocki Effective Project Management, Eighth Edition remains the comprehensive resource for project management practitioners, instructors, and students. (PMBOK is a registered mark of the Project Management Institute, Inc.)

49 processes of project management: Identifying and Managing Project Risk Tom Kendrick, 2009-02-27 Winner of the Project Management Institute's David I. Cleland Project Management Literature Award 2010 It's no wonder that project managers spend so much time focusing their attention on risk identification. Important projects tend to be time constrained, pose huge technical challenges, and suffer from a lack of adequate resources. Identifying and Managing Project Risk, now updated and consistent with the very latest Project Management Body of Knowledge (PMBOK)® Guide, takes readers through every phase of a project, showing them how to consider the possible risks involved at every point in the process. Drawing on real-world situations and hundreds of examples, the book outlines proven methods, demonstrating key ideas for project risk planning and showing how to use high-level risk assessment tools. Analyzing aspects such as available resources, project scope, and scheduling, this new edition also explores the growing area of Enterprise Risk Management. Comprehensive and completely up-to-date, this book helps readers determine risk factors thoroughly and decisively...before a project gets derailed.

49 processes of project management: Project Management in Practice Samuel J. Mantel, 2011 Project Management in Practice, 4th Edition focuses on the technical aspects of project management that are directly related to practice.

49 processes of project management: Practice Standard for Project Estimating - Second Edition Project Management Institute, 2020-04-24 Project estimating plays a vital role in project management. Typically completed in the initial planning stages, accurate project estimation can be a difficult task. Organizations and project managers should use these initial estimates to baseline the project schedule and cost, then refine these estimates as the project develops. Accurate estimation and refinement of the estimates leads to better and earlier decision making, thus maximizing value. Developed within the framework of A Guide to the Project Management Body of Knowledge

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49 processes of project management: A Project Manager's Book of Forms Cynthia Snyder Stackpole, 2013-02-04 Designed as a companion to the Project Management Institute's A guide to project management body of knowledge (PMBOK Guide), this resource provides a comprehensive and practical set of forms and reports to help project managers apply the concepts and practices described in the PMBOK Guide. Included are forms covering all the major process groups: initiating, planning, executing, monitoring and controlling, and closing.--From publisher description.

49 processes of project management: The ITSM Process Design Guide Donna Knapp, 2010-08-15 The ITSM Process Design Guide: Developing, Rengineering and Improving IT Service Management closes the knowledge gap by providing detailed guidance on assessing, designing, measuring, and integrating ITSM processes. The advice and techniques in this book apply unilaterally to every IT service provider and ITSM framework, standard, and maturity model.

49 processes of project management: Proceedings of Government/Industry Forum National Research Council, Division on Engineering and Physical Sciences, Board on Infrastructure and the Constructed Environment, Committee for Oversight and Assessment of U.S. Department of Energy Project Management, 2002-05-29 Recurrent problems with project performance in the U.S.

Department of Energy (DOE) in the 1990s raised questions in Congress about the practices and processes used by the department to manage projects. The 105th Committee of Conference on Energy and Water Resources directed DOE to investigate establishing a project review process. Many of the findings and recommendations in this series of reports identified the need for improved planning in the early project stages (front-end planning) to get the project off to the right start, and the continuous monitoring of projects by senior management to make sure the project stays on course. These reports also stressed the need for DOE to act as an owner, not a contractor, and to train its personnel to function not as traditional project managers but as knowledgeable owner's representatives in dealing with projects and contractors. The NRC Committee for Oversight and Assessment of Department of Energy Project Management determined that it would be helpful for DOE to sponsor a forum in which representatives from DOE and from leading corporations with large, successful construction programs would discuss how the owner's role is conducted in government and in industry. In so doing, the committee does not claim that all industrial firms are better at project management than the DOE. Far from it-the case studies represented at this forum were selected specifically because these firms were perceived by the committee to be exemplars of the very best practices in project management. Nor is it implied that reaching this level is easy; the industry speakers themselves show that excellence in project management is difficult to achieve and perhaps even more difficult to maintain. Nevertheless, they have been successful in doing so, through constant attention by senior management.

49 processes of project management: Project Management Essentials, Fourth Edition

William P. Athayde, Ruth Elswick, Paul Lombard, 2018-12-04 If you're new to project management or need to refresh your knowledge, Project Management Essentials, Fourth Edition is the quickest and easiest way to learn how to manage projects successfully. The concepts presented are not rocket science. They are all common sense. Yet they require knowledge and discipline - a framework to manage projects right and the will to adhere to it. If you consistently use the simple tools and templates provided you'll succeed. It's as simple as that. In this book you'll discover: The key skills and knowledge you'll need to be an effective project manager How to create an effective charter to start your project off right Guidelines for building a usable project plan Tips for breaking your project work into manageable pieces Techniques for accurately estimating project cost and schedule Help in building a team and different leadership styles you might apply to manage them Strategies to deal with conflicts, change, uncertainty, and risk How to report on the progress of the project and keep everyone concerned happy Project Management Essentials is purposefully written in short, clear chapters to make project management more easily understood. The authors, all valued senior faculty of PM College, bring both their business experience and their academic background to make these chapters come alive. This updated edition offers even more templates and content than the widely used earlier editions and complies with the latest project management standard, the PMBOK® Guide Sixth Edition.

49 processes of project management: Project Delivery in Business-as-Usual

Organizations Tim Carroll, 2016-04-08 Business organizations are highly successful at delivering 'business as usual'; the day-to-day tasks of managing customer transactions, marketing and production activities, and motivating employees. But there is a growing requirement for such organizations also to deliver business change projects successfully. 'Business as usual organizations' represent a particularly challenging environment for achieving this because of the fundamentally different mindset and culture required to deliver projects in this context. Tim Carroll's book provides an authoritative guide to improving project delivery in such organizations by: ¢ building a project management capability and culture that is appropriate to BAU organizations; ¢ aligning projects more closely with the strategic agenda of the organization, through the use of programmes; ¢ using portfolio management to improve this alignment and ensure the effectiveness of project investments; ¢ demonstrating the business context for projects and their contribution to the organization's agenda of strategic change. The author argues convincingly that project management hasn't travelled well from its traditional roots in construction and engineering to business-as-usual

organizations. New approaches are called for, in particular to embed project delivery capabilities more deeply within the organization rather than treat it as a specialist discipline. This is a 'must-read' book to help managers responsible for strategy and change in all business-as-usual organizations (such as banks, insurance, business and consumer service companies, hospitals, local and national government) to realize the value that project management can bring to the long-term development of their organization.

Additional Resources

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Knowledge, (PMBOK® Guide) – 6th Ed., Project Management Institute Inc., 2017, Table 1-4, pg. 25. UCLA ...

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